ESG statistics

Environment

		2018	2019	2020	2021
	Heavy oil (kL)	3,894	3,778	2,891	2,997
Energy consumption	Natural gas (x 1,000 m³N)	939	816	800	945
	Petroleum (x 1,000 kg)	5,708	5,932	6,036	6,570
Power purchased (x 1,000 kWh)		123,678	125,753	120,162	124,521
		90,437	90,305	81,337	83,876
CO ₂ emissions (tons)	Scope 1 (tons)	29,774	29,855	27,726	29,939
	Scope 2 (tons)	60,663	60,449	53,611	53,937
PRTR (handled & emitted) (tons)		306	320	301	331
Water intake	Clean water (x 1,000 m³)	204	228	224	234
	Industrial water (x 1,000 m³)	249	206	182	168
	Well water (x 1,000 m ³)	1,939	1,918	1,971	1,990
Industrial waste	Amount generated (tons)	9,300	10,166	9,671	10,814

* Applicable scope: 14 facilities in Japan and 27 related locations (including affiliates)

Governance (Non-consolidated) 2018 2019 2020 2021 Board of Directors 10 9 8 Members of Board of Directors 10 271 Compliance Compliance training participants 361 _ — Information security training 57 82 87 1,034 Information participants security 0 0 0 Severe incidents 0

Social					(Nor	n-consolidate
			2018	2019	2020	2021
			1,745	1,853	1,903	1,88
	Employees	Male	1,544	1,628	1,642	1,59
		Female	201	225	261	29
	'		54	45	52	4
Employee-related data	New graduate recruits	Male	42	34	31	3
		Female	12	11	21	1
			42.9	41.9	41.6	41
	Average age (years)	Male	43.2	42.3	42.3	42
	() ()	Female	40.6	39.3	37.8	37
	Turnover rate (%)		5.5	4.7	6.0	6
development	Total training hours		37,892	25,562	18,608	26,02
	Average training hours per year (hours/person)		20.7	19	12.9	13
Promoting diversity Ratio of Ratio of	Ratio of female employees (%)		12	12	14	
	Ratio of female managers (%)		2.8	3.2	3.2	4
	Ratio of persons with employed (%)	Ratio of persons with disabilities employed (%)		2.30	2.28	2.3
	Number who took		4	3	11	
Producing an employee-friendly workplace		of whom are male	0	0	1	
	Ratio of paid vacation	on taken (%)	47.3	53.0	52.9	64
	Average monthly hours of overtime work per person		18.06	17.48	19.51	19.0
	Members of labor union		1,417	1,486	1,491	1,48
Occupational safety & health initiatives	Lost-worktime accident frequency rate (%)*		0.60	0.82	0.44	0.'
	Health checkup screening rate (%)		96.1	99.9	100	10
	Stress check screening rate (%)		86.1	90.1	93.9	94
	Participants in occupational safety & health-related training*		536	446	350	33

* Includes associated companies in Japan

Company outline

Company name	INOAC CORPORATION	Ratio of domestic sales comprised by each business Automotive I High performance materials					
	720 million yen Chairman Soichi Inoue President & COO Yasushi Nomura	2018	58%		42 %	1,824	
	2-13-4 Meieki Minami, Nakamura-ku, Nagoya, Aichi 450-0003	2019	59 %		41%	1,894	
 Head Office (Tokyo) Established 	4F Osaki West-city Bldg., 2-9-3 Osaki, Shinagawa-ku, Tokyo 141-0032 1954	2020	56%		44 %	1,717	
 Employees 	1,846 (as of April 1, 2022)	2021	58%		42%	1,763	
Sales	176.3 billion yen (as of December 2021)	0	500	1,000	1,500	2,000 (Hundred million yen)	

Main Businesses

INOAC Materials for a Comfortable Life.

INOAC operates in five broadly-defined categories of business. We make people's lives more comfortable and enjoyable in many different life scenarios, offering a wide range of products in various markets.

- 1 High Performance Materials Operating in various fields closely related to daily life, from consumer products to information technology equipment and housing and construction materials.
- 2 Automotive-related Products Offering products for interiors and exteriors, products for car functions, and seat-related products that help make cars safer and more comfortable.

3 iRC Tire

This specialist manufacturer of motorcycle, bicycle, and wheelchair tires and tubes is the original founding section of the INOAC Group.

4 Housing & Construction Materials

Operating mainly in housing, construction, civil engineering, and environment-related business.

5 Bedding & Furniture

Producing Colorfoam bedding for a comfortable night's sleep, as well as Smile nursing care furnishings, and HUKLA furniture.









